



THE COURSE AHEAD



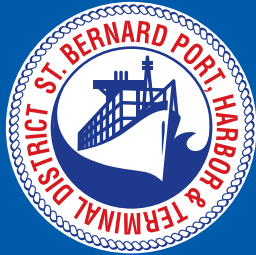
**ST. BERNARD PORT, HARBOR
& TERMINAL DISTRICT**
2017 REPORT





It is an honor, privilege and a great responsibility to be the next executive director of the St. Bernard Port. I humbly would like to thank the St. Bernard Port, Harbor and Terminal District Board of Commissioners for the opportunity to serve the Port as its executive director and carry on the legacy of Robert J. Scafidel. The Port's prosperity and growth during Dr. Scafidel's tenure was unprecedented and well documented. I have worked closely with Dr. Scafidel for over 18 years,

From The Executive Director



servicing the Port as its Director of Administration and Planning Services. I welcome the challenge of moving Bobby Scafidel's vision into the future while blazing a path of my own through new territory. The future is promising for the Port and the residents of St. Bernard Parish.

In 2016, there were 316 ocean going vessels that chose St. Bernard as their Port of call. The Port's facilities handled 7,041,179 tons of cargo and trans-loaded these commodities to and from

Missouri, Tennessee, Kentucky, Arkansas, to the states throughout the Southeast and destinations as far north as St. Paul, Indianapolis, Chicago and Pittsburgh. The raw materials transferred here generate manufacturing, agricultural, maritime and industrial jobs locally, statewide, regionally and nationally. The Port's volume of labor intensive general cargos continues to increase creating more job opportunities for the citizens of St. Bernard. The Port operates seven mooring berths 24/7 loading and unloading ships up to and including 1,000-foot cape-sized vessels.

The Port's mission has always been to create jobs and provide economic opportunities for the residents of St. Bernard Parish.

In 2017 the rehabilitation of Docks 1 & 2 at the Arabi Terminal will continue. Infrastructure improvement projects underway include the replacement of all Sewerage Lift Stations in the Chalmette Terminal and creation of an employee's parking lot at the Arabi Terminal. The Port has also developed a Strategic Capital

Improvement Plan that will give us our bearings with prioritized capital improvements for the next 10 year period.

The years that I spent working with Dr. Scafidel growing the Port's facilities and staff have prepared me well to continue the progress and momentum that occurred under Bobby's tenure.

The momentum of the Port today is full steam ahead, facilitating commerce and growth by partnering with federal grant programs, our state and federal legislative representatives, participating in state funding programs cooperatively with private business investors. Under the guidance of the Board of Commissioners with the help of the Port's employees and administration, I will continue to pursue opportunities for the future success of the Port and the citizens of St. Bernard Parish.

Drew M. Heaphy
Executive Director



Executive Director from June 1998 through June 2017

1999

Arabi Terminal

Major Structural improvements were made to the docks at the Arabi Terminal's Slip in order to accommodate the transfer of heavier project cargos. The increased load bearing capacity allowed for more bulk and break-bulk cargo to be placed on dock. Construction also commenced on additional warehouse capacity.



2000

Chalmette Terminal Site Work

Demolition of the Kaiser Aluminum Plant's original pot rooms and concrete safety shelters was accomplished. This work was done as Phase I of site preparation work making way for construction of Boasso America intermodal terminal.



2001

Dock Renovations in Arabi

The rehabilitation of the deck and support beams at the Slip's docks at the Arabi Terminal entered its next \$20 million phase. Also under construction are the Arabi Mooring Dolphins. This midstream mooring will be able to handle Panama sized vessels exceeding 750 feet in length.



“... during my 19 years as Executive Director of St. Bernard Port we have created a team that works diligently to enable the St. Bernard Port, Harbor and Terminal District to advance competitively into the future.”

—Robert J. Scafidel



2002

Boasso America Corp.

The 60 acre Boasso America Headquarters and intermodal ISO-Tank cleaning and repair facility came on line. This \$15 million, state of the art facility employs 227 workers mostly from St. Bernard Parish.



2003

Midstream Mooring Buoys

The Port, in cooperation with Associated Terminal, installed two sets of deep-draft, midstream mooring buoys. One set was installed at MM 89.5 behind the Chalmette Terminal and the 2nd was installed in Meraux at MM 86.3. These midstream buoys added two berths and increased the tonnage of bulk materials that could be handled at Port facilities.



2004

Office of Motor Vehicles Moves to Port

The LA Office of Motor Vehicles moved into newly renovated space at the Chalmette Terminal. The OMV had a much larger area for staff, offices, waiting area and parking. All of these improvements combined to give St. Bernard citizens a faster, more efficient and comfortable experience getting business handled at the OMV.



2005

Hurricane Katrina Rescue and Recovery

Following the nation's worst Hurricane in history, more than 4,600 residents arrived at the Arabi Terminal Slip seeking dry ground and shelter. Since the Slip is located on the river bature, there was no flooding. The Coast Guard was able to evacuate people by barge and then set up Camp Katrina for recovery efforts with food, water, tarps and cleaning supplies.



2006

Dry Bulk Storage Shed

The Port was nearing completion of a 40,000 s.f. dry bulk storage building at the Arabi Terminal, the only explosion resistant fertilizer storage of its kind when the building was erected.



2007

Train Service

Norfolk Southern serves the Port with direct connections to six class-one railways via the New Orleans Public Belt Railroad. St. Bernard Port moves more Norfolk Southern cars than any port located in the Southern U.S.



2008

Barges

The Port is ideally situated to move vital raw materials from ocean going vessels to barges then distribute the cargo throughout the nations industrial complex.



2009

Smokestack Renovation

Storm damage repairs were completed to the historic Kaiser Aluminum smokestack, a symbol of industrial strength in St. Bernard Parish. The St. Bernard Port's Chimney welcomes visitors from all directions.



“The Port moves raw materials by barge, rail and truck throughout the nation fueling the country’s industrial complex.”

—Robert J. Scafidel



2010

Completion of Administration & Security Complex

Located on a six acre site at the Chalmette Terminal, the 33,596 square foot \$7.8 million state-of-the-art Administration and Security Complex is a symbol of the spirit for St. Bernard to rebuild their community through economic opportunity and prosperity.



2011

New Office Warehouse for Associated Terminals

Associated Terminals is one of the largest stevedoring companies on the Mississippi River specializing in midstream cargo transfers. They moved into their newly renovated 10,000 s.f. office at the Arabi Terminal.



2012

Tina IV Breaks Tonnage Record

The Port reached a milestone, setting the all-time record in annual tonnage - over 10 million tons of cargo was unloaded at the Port's facilities.



2013

The Port creates 2,000 plus direct and indirect jobs

There are over 800 full-time employees that work for the Port's 48 tenants at its Terminals. More than 1,200 additional jobs are supported by these Tenants' activities.



“The Port’s mission has always been and will always be to create jobs and to generate revenue and economic opportunity for the people of St. Bernard Parish.”

— Drew M. Heaphy

2014

Economic Impact

The Port has become the economic engine of St. Bernard Parish. Each year the Port, its tenants and users of the Port facilities are placing an estimated \$325 million into the local economy.



2015

Operations commence at the Violet Terminal

St. Bernard Port owns more than 4,300 lineal feet of riverfront property with 5 ship berths. There are over 52 acres of land available for future development. The Violet Terminal is on pace to handle more than 1,000,000 tons of cargo this calendar year.



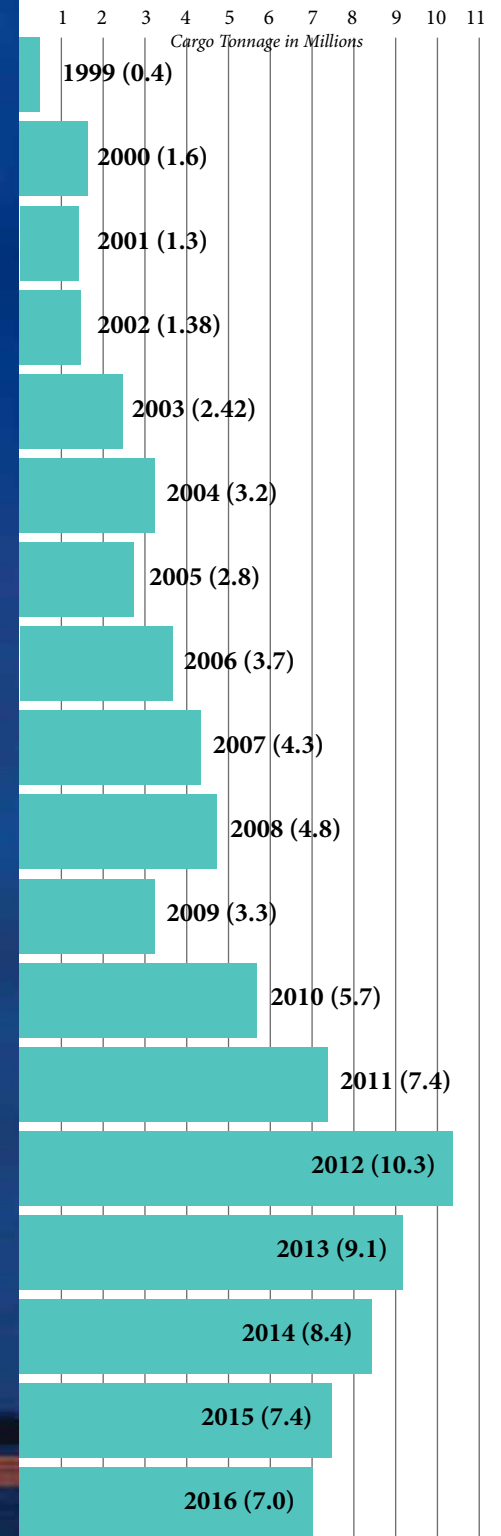
2016

Growth

When Bobby Scafidel commenced his tenure as Executive Director in 1999, the Port's Annual Tonnage of Cargo was 400,000 short tons. In his final five years as E.D., the Port averaged approximately 8.5 million short tons per year. 361 ocean going ships chose St. Bernard Port as their Port of Call in 2016.



TOTAL TONNAGE 1999-2016





Sen. Sharon Hewitt



Sen. J.P. Morrell



Rep. Ray Garofalo

The St. Bernard Port, Harbor and Terminal District Board of Commissioners



Harold J. Anderson



Rev. Henry Ballard Jr.



Elton J. LeBlanc



Cheri Chestnut Quigley

Commissioners are unpaid public servants appointed by the Governor.

The Administration of the St. Bernard Port, Harbor and Terminal District



Drew M. Heaphy
Executive Director



Jerry V. Graves, Sr.
Director of Operations



Joseph T. Roche, III
Project Manager



Eric Acosta
Port Facility Security Officer



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